



**Leading Military Strategist and Futurologist
Director of the Research Division at NATO Defence College in Rome**

Dr Florence Gaub is a political scientist, military strategist and futurologist. She is Director of Research at the NATO Defence College in Rome. Gaub advises governments and international organisations on the basis of future scenarios and trend analyses.

Florence Gaub (*1977) studied Political Science, French and Modern History at the Ludwig-Maximilians-Universität in Munich, graduating with a Master's degree and spending a semester abroad at the Institut d'études politiques de Paris, Sciences Po Paris. She completed her doctorate at the Humboldt University in Berlin in 2011.

From 2007 to 2009, Florence Gaub taught at the Historical Institute of the University of Potsdam in the Military Studies programme and at the Institut d'études politiques in Paris. She then worked at the NATO Defence College until 2013 and afterwards as a Senior Analyst at the European Union Institute for Security Studies in Paris (EUISS) until 2018, and most recently as its Deputy Director until May 2022. In this role, she built up its foresight capacities and published formats such as the What if... series in the Chaillot Papers. In May 2022, she founded the Futurate Institute and since 2023 she has returned to the NATO Defence College, where she is Director of the Research Department.

From 2012 to 2015, Florence Gaub was also a reserve officer in the French army with the rank of major and from 2020-2022 she was a member of the World Economic Forum's Future Council on Frontier Risks. She is a member of the International Advisory Board of the European Forum Alpbach and has been a member of the Future Council on Complex Risks since 2023 as well as a visiting professor at the College of Europe.

Florence Gaub analysed and observed the developments following the Iraq War, the Lebanon War in 2006 and the international military operation in Libya in 2011, among other things. She investigated the conflict structures and the geopolitical significance of the Arab region as well as the effects of climate change in the Arab world.

Topics (Selection):

- Security Policy
- Political Reforms, Democracy and Governance•
- The Future. An Instruction Manual